

EDUCATION FOR CHILDREN AND YOUTH PROJECT

Cooperation Agreement: No. 519-A-13-00001

QUARTERLY REPORT No. 5 January – March 2014

April 2014















ACRONYMS

AIS Salesian Association Institution

TA Technical Assistance

CARSI Central America Regional Security Initiative

CDM Camp Dresser & McKee Incorporated

COP Chief of Party
AD Adjunct Direction

DDE Departmental Directorate of Education
DASI Integrated Systems Adjunct Direction

DNGD National Departmental Management Directorate

EDYTRA Education and Work Foundation ESMA Superior School of Teachers

ECYP Education for Children and Youth project FEDISAL Foundation for Integral Salvadorian Education

FHI 360 Family Health International 360
FTIS Full Time Inclusive School Approach
FUNPRES Pro-Education Foundation of El Salvador

FUSALMO Salvador del Mundo Foundation

GIZ German Aid Cooperation

ILO International Labor OrganizationMCC Millennium Challenge Corporation

MoE Ministry of Education

PPR Project Performance Report

OCA Organizational Capacity Assessment
OCR Organizational Capacity Review

Partner

Network FEDISAL, FUSALMO, AIS, EDYTRA, UDB, FUNPRES, FHI 360

POA Annual Operational Plan

CVPP Crime and Violence Prevention Project

PfG Partnership for Growth
SEN Special Education Needs
NUPAS Non-US -Pre-Award Survey

IS FTISA Integrated System for Full Time Inclusive School Approach

PTU Project Technical Unit UDB Don Bosco University UNS United Nations System

UNICEF United Nations Children's Fund

USAID United States Agency for International Development

Table of Contents

		⊥
ACI	RONYMS	2
INT	RODUCTION	4
1.	QUARTERLY ACHIEVEMENT SUMMARY	4
2.	PROJECT OBJECTIVE ACHIEVEMENTS	8
3.	PROGRESS ACTIVITY PER COMPONENT	17
4.	CHALLANGES AND PROPOSED SOLUTIONS	17
5.	LESSONS LEARNED	19
6.	GEOGRAPHICAL INFORMATION SYSTEM VISIT REPORT	20
7.	TECHNICAL INTERNATIONAL ASSISTANCE	21
8.	SUCCESS STORY	. 22
9.	WORK PLAN TRACKING CHART	23
10.	TRACKING OF INDICATORS TABLE	. 39
		39

This report was produced for review by the United States Agency for International Development. It was prepared by FEDISAL and partners: FUSALMO, AIS, UDB, EDYTRA, FUNPRES, and FHI 360 for the Education for Children and Youth Project, Cooperation Agreement number 519-A-13-00001.

EDUCATION FOR CHIDREN AND YOUTH PROJECT QUARTERLY REPORT No.5

January - March 2014

INTRODUCTION

The Education for Children and Youth Project, from now on referred to as "The Project", is implemented as part of the Partnership for Growth initiative and the Global Education Strategy of the United States Agency for International Development (USAID) in El Salvador. USAID/El Salvador provides support for the expansion and implementation of the Full Time Inclusive School Approach (FTISA). The Projects aims to support the Ministry of Education (MoE) in its efforts to extend Access to education for children and youth who live in areas with a high rates of violence and delinquency in El Salvador. The coordinate and support actions with MoE as a response to the need to improve the quality of education through the practice of inclusive, pertinent and safe learning environments. This effort also complements with the USAID's Crime and Violence Prevention Project (CVPP), as well as other activities implemented under the Central American Regional Security Initiative (CARSI). It will also support the five year Plan of the El Salvador Government.

The Project initiated January 2nd, 2013 and will finalize in December 2018. It will be implemented in 25 municipalities, of the 54 who have the highest indexes of violence. The government partner is the Ministry of Education (MoE). For its execution, USAID has signed an agreement with the Foundation for Integral Salvadorian Education (FEDISAL), as the local partner who has a partnership network the includes six organizations: Salvador del Mundo Foundation (FUSALMO), Salesian Association Institution (AIS), Education and Work Foundation (EDYTRA), Don Bosco University (UDB), Pro-Education Foundation of El Salvador (FUNPRES), and an international partner, Family Health International (FHI 360).

This is the second quarterly report of USAID's 2014 fiscal year, which contains the Project's advances corresponding to a period from January 1st to March 31st 2014.

1. QUARTERLY ACHIEVEMENT SUMMARY

There have been substantial advances during this quarter in the two key components and activities for the Project's progress. To date, there are substantial advances in the Project's administration, in providing support to the educational policy for FTIS progress (Objective 1) and in being able to provide educational opportunities to youth who are not part of the national education system (Objective 2).

Progress has been made in Objective 1 key activities:

A) IS-FTIS educational policy at national level promoted and supported for continuity and sustainability along with national and international partners

- The Project supports USAID at MoE's donor table at a national level and promotes the implementation of the national educational policy within FTIS. The Project supports these initiatives and contributes with FTIS's advance according to the national plan led by MoE.
- National interest topics have been analyzed with MoE, such as education investment and funding for the expansion of FTIS, its impact and sustainability. Project contributions will initiate for the systematization of the FTIS model.
- Along with donors: USAID, World Bank, FOMILENIO II, MoE has selected municipalities and Integrated Systems which will be supported to contribute with the FTIS implementation at a national level. The Project total, within the national framework in the first and second phase will technically assist 246 schools and 96 Integrated Systems with USAID funds this year (2014).

B) Support to the FTIS expansion strategy and improvement of the educational quality of lower secondary in 165 schools in 8 municipalities with a high violence risk.

- Central MoE has been supported in the socialization of the educational strategy for the
 preparation of the pedagogic proposal of the Integrated Systems and schools by discussing
 and analyzing the contents and processes related to the improvement of the taught
 methodologies, technology introduction in school classrooms, and the incorporation of
 environments that provide security and prevent violence in the selected schools.
- There has been support in the FTIS expansion in 165 schools and 60 integrated systems in 8 high risk municipalities: Santa Ana, Chalchuapa, Nejapa, Soyapango, San Juan Opico, Zaragoza, Sonsonate, and San Antonio del Monte. These schools belong, replicate and radiate the Projects actions in 60 Integrates Systems as part of the expansion strategy.
- There is encouragement to transform the traditional classroom towards the use of a teaching methodology in corresponding classrooms, motivated and adapted to the curriculum; but at the same time it has to form teaching skills and serve lower secondary students with special needs. There is encouragement to transform classrooms in relation to the taught methodology en the classroom for lower secondary students. There is encouragement in lower secondary educational quality starting with the application of active methodologies and written resources for Mathematics and Language teaching. There are 27 "pioneer" teachers in Mathematics and 6 pedagogic technical assistants trained in the use of learning guides in lower secondary by using model I Learn, I Practice and I Apply (LPA) for content structure.
- An 80% of the "pioneer" teachers who use active methodologies are now applying Guides that use the LPA model in lower secondary Mathematics. They are also planning to replicate at an Integrated System level by embracing more teachers who will apply this methodology, as a multiplying effect from the technical assistance and teacher trainings done by the Project.
- The technical assistance strategy has initiated at a Departmental Directorship, Pedagogic Technical Assistance level in 8 departments. This will initiate next quarter to maintain accomplished achievements in schools to ensure sustainability.
- 867 people have been trained in topics related to improving lower secondary education quality, inclusion and special education needs, creative conflict resolutions and safe environments (115 MoE officials and school principals, 122 lower secondary students).
- The training process is extended in Active Methodologies and Guided Use (LPA) to teach lower secondary for teachers who specialize in language. 60 teachers have been trained in language in the use of the LPA methodology to prepare Active Learning Guides.
- Trained teachers have begun and are moving forward with the plans to replicate Active Methodologies and Methodology Guides that they have learned to other teachers who specialize in Mathematics within the Installed Integrated Systems field.

- Six (6) inter-learning circles have been installed with the participation of 25 teachers who specialize in Mathematics. Teachers who have been trained in the use of LPA prepare and apply these Guides to teach lower secondary Mathematics with emphasis in technological resources. There are specific experiences when it comes to improving learning in lower secondary mathematics by using technology in the classroom. Teachers share experiences about how students are motivated, how the achieve skills content and they improve academic results.
- Promotion and strengthening of active methodologies for the application of technology when teaching lower secondary in 165 schools selected in the Integrated Systems.
- 27 Active Methodologies and Learning Guide use reply plans have been prepared and are directed to the development of teachers who specialize in Mathematics to the Integrated Systems.
- Training processes have continued regarding the Digital Literacy for principals and teachers in schools from phase 1. Teachers have designed Methodology Guides to induce applied technology topics towards education and the use of computers to improve student's performance. Teachers are motivated during the follow-up phase to incorporate computer use to teach class.
- Teacher skills have been strengthened for computer use within colleague Learning Circles so they can use this technology and stay in touch.
- There has been a significant advance regarding topic Vocational Orientation (VO) to develop an attention program focused on promoting retention, finalizing lower secondary school and moving on to high school in 165 schools. Management official notes have been sent for MoE's authorization request for the use of existing professional-graphic material prepared by FEDISAL: Market studies, Educational offer catalogue, Vocational orientation Modules. The pilot phase for the VO instruments provided to students has initiated.
- The first training process on vocational orientation for teachers from the 1st group of schools (165) has finalized. A total of 149 teachers of 166 who participated have been trained, they have at least 16 hours of training.
- There has been an advance in the construction of the Vocational orientation Website and in the content proposal of the Video linked to the Projects Portal.
- There has been an advance in the selection of schools from phase 2 for the educational strategy expansion in 18 high risk municipalities achieving a 72% of the programmed total goal during the lifespan of the Project. 244 new schools have been identified to initiate phase 2 of the Project. During this phase there is an estimate to provide technical assistance to 409 schools who belong 96 Integrated Systems.
- A diagnostic synthesis has been shared and extended to 165 schools supported with MoE's Quality and Monitoring Management at a focused central level: 1) Pedagogic Aspects, 2) Violence Situation (victimization and aggression), 3) Safe Environments, 4) education technology use and gender gaps. Results are being discussed and there is a plan to work together with the skills training team regarding educational investigation material ad monitoring results. There was a conversation on how to measure the projects impacts and contributions at the end pf the first phase.
- Geographic identification of 244 schools has initiated as well as a lifting of the base line.

Objective 2 had progress in:

C) Educational opportunities have been offered to youth outside the school system and the have been encouraged to return to school through a regular system and flexible methodologies.

- During this quarter, educational opportunities have been offered to a total of 1,335 youth from 8 high violence risk municipalities.
- To date, there are 1,970 youth in high risk municipalities and neighboring municipalities who are part of the training processes to better their life skills, participation in training courses that prepare them to be part of productive activities in their community.
- This offer has been extended to youth training centers. Approximately 40 training centers participate.
- More than 200 youth who are not in school have been supported so they can return to school and continue with non-school based settings. An
- A pilot test has begun to promote and support schools so they can organize the Proficiency Test. There is an academic reinforcement process and preparation for the proficiency test in coordination with Departmental Directorates.
- There is progress in the identification private companies to establish strategic alliances. To date there is support from FUNDAZUCAR and Ingenio La Magdalena.
- To advance in the goal of helping youth return to school to one of the non-schooled based settings, groups of youth who have not finished their basic education or have dropped-out have been identified. The identified youth have not finalized 6th grade and they do not have credits to continue with their lower secondary education. The projects offers them an alternative so they continue with lower secondary. There have been talks with MoE to offer the Proficiency Test and speed up the process so they can receive their 6th grade diploma, as well as giving them the opportunity to start 7th grade and finish 9th grade as planned.
- The strategy to incorporate the Proficiency Test as a means so they can continue studying has required the design of auto-learning materials for courses. There has been an advance in the curricular design with UDB to prepare AUTO-LEARNING MODULES. To date, material is being reviewed so it can be aligned with the proficiency Test.
- MoE has been supported with a software that quickly evaluates these tests. An
 accompaniment from the partnership network institutions to advance with the objective of
 bringing them back to lower secondary school.
- Teachers will help with material validation next quarter so they can continue with the preparation.

D) In the administration of sub awards and strengthening of local capacities:

- During this quarter FEDISAL has prepared the Procurement and Contract, Human Resources and Project Administration Manuals, with guidance from FHI 360. Manuals are now in the review process by AOR/USAID a USAID representative.
- FEDISAL has continued skill strengthening to manage the award and comply with USAID standards and provisions.
- Skill development and implementation of partners for selected school assistance has continued in selected schools in roles that concern them in accordance to the sub-awards:
 - ✓ FHI360 continues with technical assistance in schools regarding pedagogic aspects and the introduction to Active Methodologies in classrooms that specialize in Mathematics, language and Science. The skill development strategy has initiated for MoE officials at a Departmental level.

- ✓ FUSALMO develops technical integrated assistance skills and has continued Digital Literacy training programs.
- ✓ FUNPRES has participated in trainings for the integration of Coexistence Plans, School Bullying Prevention in the pedagogic proposal. Teacher and principal training have continued regarding these topics.
- ✓ EDYTRA has added contract staff for the preparation of the Diagnostic of the 244 schools from phase two. New proposals have begun to addressing and inclusion of Music Schools, the development of an inclusive curricular within the pedagogic proposal. Administrative aspects are being negotiated with the local partner.
- ✓ Don Bosco University has continued training teachers and principals to complete the established plan. Teaching quality review processes continue and MoE's pedagogic proposal has been integrated. Adjustments have been done to the annual plan to review goals and financial agreements.
- ✓ AIS continues with the work plan and progress has been reviewed to serve youth outside the formal system, coverage is extended to neighboring municipalities and work along with MoE and the local partners, and private Enterprise to achieve the plan coverage in municipalities. Strategies are being designed to advance rapidly during the next quarters.
- ✓ Incentives are being analyzed and discussed for youth outside the formal education system.

2. PROJECT OBJECTIVE ACHIEVEMENTS

Objective 1: Significant improvement in the learning of lower secondary students.

There are advances in the implementation of active methodologies in Mathematics and actions have been coordinated to initiate technical assistance in the Integrated Systems in coordination with MoE.

1.1.1 Result 1A

Full Time Inclusive School Approach (FTIS) extended to 750 schools to improve learning results of lower secondary students and increase the amount of students that will graduate from 9th grade, benefiting at least 100,000 students from 7th, 8th and 9th grade.

Technical assistance provided to schools has had significant advances in the following topics: 1) construction and application of written resources to learn Mathematics, language and Technology Use, as the tool that binds teacher and student knowledge, 2) immersed collaborative work in classroom and school environments, 3) within the continuity of teacher trainings, teacher circles have been enhanced as volunteer and permanent spaces where pedagogic practices have been analyzed and where discussions take place to improve them, 4) improving academic performance and understanding in topics that offer greater difficulties when it comes to learning by students.

To date and with support from the Project, MoE has made decisions regarding the FTIS expansion and the development of the Pedagogic proposal at an Integrated System level (96) and of the 165 schools from the 8 municipalities. In the Pedagogic topic active Methodologies have been incorporated with model I Learn, I Practice and I Apply (LPA) as a proposal to improve the academic performance of lower secondary students.

This educational strategy is being strengthened with the support of international consultant Marina Solano Mogollón from FHI360 who encourages the use of Active Methodologies in lower secondary. During this quarter the local team from FHI360 has continued the development of the strategy with the development of 4 classroom workshops directed to 25 "pioneer" teachers specialized in Mathematics. At the same time, the strategy strengthens the competencies of MoE's pedagogic technical assistants (5) to expand the use of Active Methodologies towards Integrated Systems in a institutionalized manner. This first phase focuses on Mathematics and will be widened for the rest of the courses next quarter.

Teacher practices from the 25 pioneer teachers in the use of Active methodologies in Mathematics (to date) have proven that:

- The Project have managed to improve didactic planning inside the supported schools. Teachers had prepared written materials and the "class scripts" for their students with the purpose that the same students conduct their own learning, at their own rhythm and according to their needs. The Guide is an orientation element and provides effective learning.
- The mathematics didactic learning process has been strengthened, this changes the students' negative perspective towards this subject. Students enjoy discipline coming from the LPA methodology.
- Collaborative work is encouraged when done in teams. Various student interactions are oriented to facilitate learning guides.
- Teachers intend formative evaluation practices and achievement integration indicators focused on strengthening coexistence.
- Teachers strengthen themselves when applying this technology. They apply technological tools (they use the computer to enrich pedagogic practices) in the didactic process developed through learning guides.
- Teachers use the development of learning guides, they take advantage of diverse resources to teach mathematics, available in their schools and in their communities.
- Teachers write their experiences and share their learnings with other teachers who teach mathematics in municipality schools.
- Teachers experience an improvement in their students' academic performance. Students are motivated and are able to understand subjects who are more difficult to learn.
- Collaborative work in the classroom is encouraged with the use of a Learning Guide. Students are motivated when faced with challenges that help with the positive activation of their analytical-critical thoughts in Mathematics.

MoE receives technical assistance and assures the sustainability of successful pedagogic strategies in lower secondary to create impact in the improvement of youth learning using the Inter-Learning Circle mechanism. This mechanism is an auto learning space through collaborative and joint work of trained teachers. Mathematics pioneer teachers have installed 6 circles in 8 municipalities supported by the project's first phase. These circles have addressed planning and validation topics of teaching guides, to be applied during the first learning unit in their schools.

These circles showed more collaborative group among teachers, including in their progress:

- Each inter-learning circle has a meeting program and a meeting calendar.
- They share their written resources with other colleagues and are open to receive and provide constructive criticism to help them improve.

- They support each other, they invite their colleagues to attend their classes when they apply learning guides and after they provide feedback.
- They have created a web page to share their learning guides.
- Horizontal work exists regarding pedagogic technical assistants, those who support these
 circles with callings, coordination and technical issues during the educational process.
 Technical assistants are assuming the role of facilitators instead of supervisors.

The skills strengthening strategy has continued in the pedagogic topic for other subjects. Training has begun for 39 teachers who specialize in Language and 9 Pedagogic Technical Assistants from MoE for the application on active methodologies incorporating teachers from 10 additional municipalities supported en 2014. During this quarters workshop Language Learning Guides have been prepared using as base lower secondary study programs. During this quarter, with the participation of these trained teacher groups, 8 new learning circles have been added, we now have a total of 14 circles.

To support the skills strengthening strategy for teachers and expand it towards the pedagogic proposal in schools and the Integrated Systems, FHI360 has prepared 3 fascicles or dossiers with contents related to 1) Active Schools, 2) Collaborative work, 3) Teacher training regarding active schools. These fascicles are in the layout process for printing.

A key success factor in this objective is supporting Departmental Directorates and MoE Technical Assistants who act as facilitators for these change processes towards the FTIS model. In this case, it ensures the replica of this formation with the participation of these level of organization from MoE at a departmental level. It also ensure support from the School principals involved in Integrated Systems at a municipal level.

During this period there has been coordination in the Departmental Directorate strengthening process associated to Integrated Systems (8, San Salvador, Santa Ana, Sonsonate, La Libertad, Cabañas, San Vicente, Cuscatlán, Ahuachapán) where trained teachers support MoE in the incorporation of active methodologies in teacher practices and improving school management achieving:

- Definition of a strategy that forms part of school management by strengthening education in active methodologies.
- Design of a departmental directorate strategy to support active methodology replicas in Integrated Systems and teachers work in the classroom. Define necessary resources to organize teacher learning circles who support the active methodology application towards learning language and mathematics in lower secondary school.

At the end of this quarter, FHI360 began with the job of coordinating the second study group agenda were school principals, MoE managers at a central level, AIS and FUSALMO volunteers participated. This trip has the purpose of preparing early alert identification topics as part of the strategy to avoid school drop-outs in lower secondary and learn youth positive development experiences as concepts that serve as guides and support the Projects technical team to advance in accelerated form strategies for next quarter.

Two (2) meetings have taken place with the Deputy Vice Minister and the partner roundtable to define a dialogue strategy with the incoming government, oriented to highlight the advantages and needs to

continue with the social inclusion processes and improve educational quality that the Full Time Inclusive School Approach (FTIS) model promotes.

Terms of reference have been prepared to initiate a systematization process that gathers, organizes and analyzes IS FTIS information by identifying accessibility, quality, equity, participation, and coordination strategic axes; as well as the proposal of a route sheet to consolidate the Full Time Inclusive School Approach (FTIS) model and the attention given to boys, girls and youth outside the school system; policies, administrative management and curricular instruments from the education system.

FHI360 supports strengthening FUSALMO's teams for the provision of technical assistance to schools selected by the Project. During this quarter, the Active Methodology strategy has been incorporated when teaching lower secondary mathematics by 27 trained teachers in selected schools. The use of learning guides has been extended for language, as well as using Educational Technology in the classrooms.

This methodology strengthens when teachers are trained on Technology and the use of Videogames to teach lower secondary. During this quarter FUSALMO has continued to train 69 lower secondary teachers so they can incorporate these methodologies in the selected schools.

Skill development has continued in the educational community of 165 schools to support the FTIS expansion in 8 municipalities selected by MoE to improve pedagogic and management skills of teachers and principals in schools selected by the Project. Topics taught this quarter are related to Active Methodologies, Digital Literacy and incorporating Communication and Information Technologies (TIC) in schools, Inclusive Education and Special Education Needs Attention, and School Bullying Prevention.

FEDISAL has begun training 149 lower secondary teachers in the field of Vocational Guidance.

During this quarter, FUSALMO, UDB, FUNPRES and FHI360 have continued with training programs on topics regarding educational quality, safe environments, digital literacy introduction, videogame use when teaching, and active methodologies, among other topics. These skills have been developed to contribute in the improvement of educational quality and safe environments for lower secondary school (867 participants). Of these 745 (452 women and 293 men) are MoE officials, school principals and teachers; 122 are lower secondary students (66 women and 56 men). See Annex. No1. Training detail.

1.1.2 Result 1B

Safe learning environments strengthened in schools to reduce violence in high risk municipalities in 750 schools.

MoE has conducted two workshops to socialize the strategy of the new pedagogic proposal which includes the inclusion of the coexistence topic. The Project has made contributions on the issue of how to design an integrated strategy in schools within the Coexistence Plan, Bullying Prevention and Conflict Management.

FHI360, FUSALMO and MoE have conducted workshops to learn about FTIS and the pedagogic proposal that will form part of the Projects framework. The technical assistance proposal has been designed in this national framework.

During this quarter FUNPRES has continued the training process on topic Creative Conflict Response in 6 municipalities with high risk of violence, selected in phase 1 of the Project. 100 school principals and MoE officials have been trained (59 women and 41 men).

For next quarter we are planning to incorporate this experience in the technical assistance design for schools.

1.1.3. Result 1C

Incentives and innovative educational scholarships for 40% of the 100,000 lower secondary students who have low incomes from the 750 schools included in Result 1A.

These actions will take place during the second quarter of 2014.

1.1.4 Result 1D.

Develop an Operational Monitoring System that supports Projects activities and goal followups, and student educational indicator information, leaving school, school performance, learning safe environment levels and the participation of youth outside the school system in educational opportunities that have been offered.

Consultancy has been hired to develop the System. During this quarter it can count with a Work Plan and the monitoring Schedule. The schools and training centers fact sheet is being designed along with the partners, so they can have an achievement and advance report of these components.

To date there is an advance of 30% in development and the Systems coverage has been extended towards an Information System of FEDISAL's Project Management. A meeting took place with USAID's and AR monitoring representatives to learn the teams needs to implement the system in a quick manner.

During this quarter, school selection for Group 2 (phase 2) of the Projects component 1 has begun and the proposal for MoE has been prepared and validations are being received from the 246 schools that have selected by the Project. To date, there is a data base of 246 schools and 90 Integrated Systems, geographically located in 13 municipalities: San Juan Opico (26), Quezaltepeque (29), Chalchuapa (15), San Vicente (22), San Sebastián (11), Apastepeque (16), Soyapango (17), Panchimalco(20), Rosario de Mora (7), Ilobasco (40), Atiquizaya (9), San Pedro Perulapán (22), Cojutepeque (12).

Diagnosis and validation initiates in the selected schools. FUSALMO, FUNPRES, EDYTRA and UTP are getting organized to visit these schools and take a survey about the baseline, they will also validate the existence of lower secondary students as part of school enrollment in these schools.

Objective 2: Increase access to educational opportunities for youth outside the school system.

During this quarter the Project has also continued with the coordination of the partnership network, with MoE and USAID representatives for the implementation of this objective. Diverse strategies and training models have been created to meet training needs of the benefited youth. To date, AIS and

FUSALMO implemented actions under different work models to be implemented in 40 training centers summarized in:

- 1. Youth Centers. Youth need to be transported to these locations for academic preparation and training. There are 12 active centers.
- 2. Community. This refers to youth attention from within their communities. Currently there are 8 active centers.
- 3. Non-schooled based settings extended school day. Youth receive support when returning and staying in school, in schools that work as headquarters for Non-schooled based settings. There are 17 active school centers.
- 4. Sponsoring companies under the scheme of Corporate Social Responsibility. This refers to the commitment by the companies or institutions for youth who work at their companies as well as their families, education is provided from their work place. We have the support of a company present in 3 municipalities.
- 5. Employment preparation. This is a training center that serves youth who have interest in preparing themselves for their next job and the Project complements with the educational offer. Currently there are 2 centers.

There are 40 training centers served by the partnership network, they have staff from their institutions or volunteers, it is managed by partners. Training centers develop a direct intervention process with youth and the total population of youth who assist to these training centers to receive education during the first quarter of 2014 was of 1,335, this corresponds to 60% of the FY2014 goal.

During this quarter calling channels have widened for the promotion of the component by AIS: churches, companies, town halls and NGO's in supported territories. The designed calling strategy intends to have a wide coverage in the different media and types of communication, to publicize the opportunity of an integral proposal to return to school. The strategy contains the following types of media communication of the projects services.

- **Preparation of promotional resources**: Flyers, posters, banners related to the promotion of services offered by the project.
- **House by house plan**: This strategy will be used in the majority of municipalities, the main objective is reaching every place that has the highest poverty rate and to identify youth that have stopped going to school due to their economic situation or due to violence.
- **Visiting churches** in the intervention municipalities: Visits will be made to churches with different faiths, project advertising will be handed-out to the different activities they develop (masses, spiritual retreats, etc.) We are looking for support from youth groups in every church so they can be spokespersons and identify youth who belong to their churches and who are not in school.
- Visit public schools and private schools: Visits will be made to Public Schools in the intervention municipalities, the purpose is to speak with the school principals and teachers to let them know about the project and find a mechanism where they can provide a list of youth who have dropped-out of school this or in part years.
- Visit City Halls in the intervention municipalities: With support from the Technical unit visits will made to intervention municipality City Halls, the purpose is to speak with the Mayor and Municipal Councils to let them know about the Project and find a mechanism were they can continually support youth calling from the neighborhood and surrounding areas.

We hope City Hall will delegate a person who will be the link between partners and community leaders (ADESCOS, VIOLENCE PREVENTION COMMITIES, ETC.), so they can help with identification and permanence of youth in the Projects educational training process. We would like to request support with resources that can be provided by City Hall to make a sustainable strategy from objective two in the municipality.

- Visit Clinics, Health Units MINSAL and ISSS
- **ISSS Medical units** from the intervention municipalities, with the purpose of being able to speak to directors or people in charge to let them know about the Project and seek support with health promoters who visit neighborhoods and surrounding areas, etc., so they can identify non-schooled youth and send them to training centers.
- Salesian Youth Centers: Working with the center coordinators, representatives of sports teams, who have a captive population, will support with the identification of youth who are not part of the school system. The strategy consists of forming teams in different sport branches. Then they will form part of the other services that the Project has to offer.
- Corporate Social Responsibility: Alliance with the private sector with the purpose of contributing in the Projects development and execution.
- Forming support teams in the intervention municipalities.

2.1.1 Result 2.A.

At least 30% of students outside the Formal Education System have been supported in 25 goal municipalities so they can return to school and receive their lower secondary diploma.

For youth to return to school it requires diverse strategies from the institutions that form part of the partnership network. The proficiency test is important and it is being used to overcome the limitations of available space within MoE's Non-schooled based settings.

The proficiency test requires a high degree of motivation from the students from self-learning, from learning written resources, extracurricular activities, mentoring and coaching, and alliances with several institutions and the community, to provide necessary support. Don Bosco University (UDB) provides support in the design of 12 thematic modules which are in the validation process.

To date there is a total of 970 students enrolled who are studying in the Education System through non-schooled based settings, AIS and FUSALMO are in responsible. They encourage calling processes for youth located on 10 municipalities, 15 youth have returned to the regular education system this quarter and 375 are being prepared for the proficiency test so then can continue with lower secondary. A 30% is attending high school.

Table No.1

	Total of	Yout	Youth beneficiaries planned educational training				In the		
Institution	beneficiarie s	Regular System	Proficiency test	Blended	Distance school	Night School	process of returning		
AIS	970	10	375	429	44	14	98		
FUSALMO	365	0	0	365	0	0	0		
Total	1,335	10	375	794	44	14	98		

2.1.2 Result 2B.

At least 30% of youth outside the education system in 25 municipalities are involved in training programs to learn skills based on the communities local markets.

To date there has been a total of 1,970 and during this quarter it has been reported that 1,335 youth have been served. Youth have attended training courses on life skills and employment preparation, courses lasted 56 hours. AIS has expanded their educational offers to 970 youth (338 men and 632 women) in 10 municipalities: Soyapango (335), Atiquizaya (39), Panchimalco (78), Zaragoza (82), La Libertad (48), Ilobasco (62), Santa Tecla (91), Santa Ana (84), San Juan Opico (114), Sonsonate (17). FUSALMO focuses its offerings in Soyapango.

Strategies are being developed to widen coverage and to progress towards achieving the planned objective.

2.1.3 Result 2C.

Innovative incentives/scholarships provided to at least 30% of youth outside the education system in 25 target municipalities to reduce economic risk suffered by youth, then they will be able to participate equitably in educational opportunities.

AIS and FUSALMO develop activities for youth free of charge. All youth (100% of the served youth) receive life skill courses and have participated in training courses among which we can find: bakery, cosmetology, office automation, custom jewelry, mechanics, and basic electronics.

To date we have identified economic constraints in youth, such as having transportation to training centers, extended shifts and others. In this quarter we have developed a pilot to identify incentives to help youth with economic constraints. A proposal document has been sent to USAID.

Objective 3: Acquisition and distribution of educational material for the 8 schools damaged by Hurricane IDA.

The projection is to start purchasing these material next quarter. Arrangements will be made with MoE to validate the list of requested materials with their estimated prices and they will analyze the feasibility of acquiring them with the approved budget.

The acquisition processes will be made in such a way that by the end of the rehabilitation/construction of these schools we can count with the educational materials according to the budget funds available for this objective.

Objective 4. Rapid Response Fund

No actions have been registered in this objective because the emergency situation has not been determined to respond in an immediate manner.

Objective 5: Strengthening local partner capacity

FHI360 has provided technical assistance to the partnership network in the preparation of an educational quality strategy that integrates pedagogic strengthening and coexistence.

They have also provided technical assistance in the preparation of training plans and execution calendars, as well as the bases for an integrated technical assistance and to support MoE's processes.

During this period we have continued with the development of a strategy aimed to strengthen FUSALMO's technical teams' skills in active methodologies to guide the technical support process that will be provided to schools who participate in the Project.

11 facilitators have participated in mathematics and language teacher training workshops: 4 women and 7 men.

An achievement in this topic is that FUSALMO has incorporated technical personnel in the pedagogic topic so they can learn the proposed strategy by FHI360 and they have gotten involved in the training process of teachers specialized in Mathematics, as well as reflections and discussions on the preparation of written resources for learning within the framework of active methodologies with the LPA process that is being implemented in the Integrated Systems.

During this process 3 leaders from FUSALMO have been identified, they have applied active methodologies 100%. These FUSALMO leaders will be the ones who will develop a technical skill strengthening process for their colleagues, through inter-learning circles.

Objective 6: FEDISAL will implement recommendations related to NUPAS

FEDISAL continues to implement previous conditions for the Agreement implementation with USAID in accordance to NUPAS During this quarter, FHI 360 has also provided FEDISAL with technical guidance when reviewing institutional manuals included in the agreement between USAID and FEDISAL (*Special Award Conditions*), they have also responded to USAID observations. FHI 360 has assigned their best specialists in human resources, project management and contract areas to support FEDISAL in manual reviews and in specific trainings regarding these topics. Manual have been reviewed 2 to 3 times and have been strengthened to respond to USAID regulations.

From March 17th to the 21st, an FHI 360 technical team formed by project personnel from the central offices, an institutional development specialist and a contract specialist, collaborated with FEDISAL and the projects technical team in the process to adjust the Acquisition Manual with USAID regulations. This collective team accomplished the following achievements:

- To integrate USAID regulations in FEDISAL's main manual
- Resolution of key issues: for example, a limit was set for each shopping method and cost principals were integrated into the body of the manual
- An acquisition manual that is easy to use by FEDISAL personnel and complies with USAID norms

FHI 360 has also continued to support FEDISAL with consultations made on different acquisition topics, recruitment processes, and finance, among others. By next quarter, FHI 360 will finalize manual reviews and will conduct training on them.

Project Administration

The achievements in the project administration topic in general, to date are the following:

Start of project Audit. A consulting firm has been hired by USAID to conduct a financial audit. This activity has already begun.

Development of visibility forms from the project according to the Communications Plan. Development begun since September 2013. To date there is a Social Network Committee. To date there is a fan page for the Project on Facebook with 457 likes, approximately 144 people visit the page on a daily basis. The partner institutions publish according to a calendar 3 to 5 publications of activities that have been carried out.

Project's Facebook page: https://www.facebook.com/proyecto.ninezyjuventud

Having a page on Facebook helps us maintain a presence in social media and it generates information and knowledge of the projects services directed to the population. Youth who visit our page in Facebook use it as a means to learn about the services directed to non-schooled youth population being served within the framework of Objective 2. Communication is expanded through this means.

Other forms of promoting Objective 2 have been used. Specifically with local campaigns, flyers designed by each institution from the partnership network along with the projects technical unit.

Hiring a professional to support in the promotion of public-private alliances.

3. PROGRESS ACTIVITY PER COMPONENT

In general, progress activity per component on strengthening education quality has been successful surpassing the training goal.

To date, A 20% advance has been registered for Objective 2 (Planned: 9,560, Executed: 1,907) according to the planned FY2014 goals.

The partnership network is elaborating work agendas to take action. The Consulting and Executive Committee has organized meetings to take action and speed up the implementation process.

4. CHALLANGES AND PROPOSED SOLUTIONS

Project	Challenges	Solutions
Implement		
ation		
Local Strengthen local institutions skills Continue iden		Continue identifying strengthening needs of the
partners while implementing PfG		institutions who form the partnership network.
		FHI360 will continue proving FEDISAL with
		technical assistance.

Project	Challenges	Solutions		
Implement ation				
MoE	MoE central and departmental	Continue supporting MoE within the partner		
	level authority changes for the	roundtable. Work with schools while the changes		
	next period for the incoming	take place within the cabinet during the transition		
	government	period. Continue work with the Departmental		
01: "	m 1 1 1	Directorate.		
Objective 1	Teacher assistance has been low	Propose strategies to track direct calling to principals and teachers through Departmental		
1	when called to finalize the programmed training processes.	Directorships.		
	programmed training processes.	1		
	This quarter, Objective 1	Carry out an integrated process from the		
	activities have been developed	partnership network institutions and centralized coordination to channel calling issues at a		
	despite their magnitude. Part of	Departmental Directorate level.		
	the activity challenges have been	•		
	ensuring the assistance of teachers			
	to trainings, as the diversity of the			
	Partnership Network and MoE			
	activities makes it hard for them			
Ohioatiwa	to constantly attend.	Search for funds to widen non-schooled based		
Objective 2	Limited space in non-schooled based settings in the system to	settings educational offer using work models that		
	refer youth so they can return to	have been stablished in Objective 2. A public-		
	the educational system in an	private alliance plan will be prepared.		
	official manner.			
	Difficult access for youth and	Alliances will be formed in the community and		
	students to form groups in the	promotion will be made with community leaders to		
	municipality due to problems with	support Objective 2 actions in high risk municipalities.		
	risk and violence.			
	Disclosure processes, promotion	A constitution will delicate and administration		
	from the institutions that form the	A consultancy will take place, an advertising campaign, design and execution of two advertising		
	partnership network are not	campaigns for volunteers and to return to school.		
	effective to identify youth who			
are interested.				
There is no Integrated Information		Coordination actions have increased in the		
	System with the institutions to receive information of youth	territories where several partners participate,		
	enrolled in each institution in the	defining the training center models that each institution and the target population will		
	same municipality.	implement.		

Project Challenges Implement ation		Solutions
		Incorporate in the projects information System Design validations and reports from each beneficiary to able to identify them.
	Youth who take MoE's Proficiency test and do not pass the test. Grading the test is taking too long. There are no standard tests that allow us to measure youth advance during the auto-learning process and this makes it difficult for them to move forward and finalize 9th grade.	Consultancy, Software Exam View Assessment Suite 8.0 acquisition. A consultancy team will be hired to develop autolearning modules and to simulate the test environment to improve youth performance when taking MoE's proficiency test. Consultancy, advance test design for 7 th , 8 th and 9 th grade in Mathematics, language and Literature, Social studies and Civics, Science, Health and Environment subjects; as well as academic reinforcement activities.
	There is no study didactic and development material for practices for each one of the youth who is initiating their self-training process.	Auto-learning model reproduction for youth to have the necessary material for their preparation. Strengthen youth tutorial through/with volunteers or teacher who have been hired per hour.
	There is a lack of counterpart reports systems in the institutions, in training centers that form part of Objective 2.	Design, preparation and implementation of a counterpart report system for the project, this includes training on the financial administrative process for Objective 2 headquarters.

5. <u>LESSONS LEARNED</u>

Project	Lessons Learned		
Implementation			
Local Partners	Coordination and communication mechanisms are important between the partnership network institutions to ensure strategy comprehension and to align individual action plans. Executive Management and the Projects Technical Unit will prepare a Training Plan for partners taking in account Project advances.		
	Tracking action plans is very important as well as collaborating in the preparation of processes.		

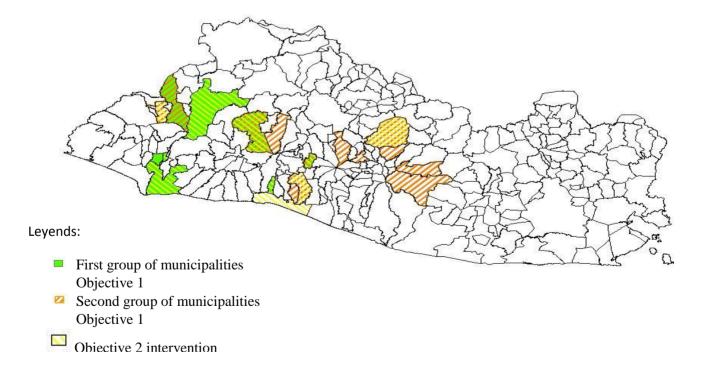
Project Implementation	Lessons Learned			
МоЕ	Keeping open communication channels with MoE central is very important to ensure alignment with education policies and action plans with others donors at country level.			
Objective 1	The pedagogic technical assistance strategy supports the implementation of school processes and should integrate elements that have been considered in educational community trainings to guarantee continuity and sustainability of school achievements.			
Objective 2	It is very important to design diverse promotion strategies of educational opportunities for youth that allow motivation.			

6. GEOGRAPHICAL INFORMATION SYSTEM VISIT REPORT

FUSALMO's technical team has made 244 visits to schools to prepare the initial diagnostic of Objectives 1 Second Phase. Technical assistance to integrated systems and 165 schools from Phase One have continued.

The following map shows the coverage of the Projects actions to date in municipalities as part of components 1 and 2 goals.

Location of high risk municipalities' attended in 2014



7. TECHNICAL INTERNATIONAL ASSISTANCE

During this quarter planned international consultancies took place by FHI 360 to continue with FEDISAL's development plan, the active methodology teacher training strategy.

Technical Assistance	Specialist	Dates	Objective
Area	Specialist	Buces	o z jecu ve
FEDISAL Institutional	1. Ahmed Martínez	Start 03.17.2014 -	Provide technical assistance
Strengthening		End 03.21.2014	and advice to FEDISAL and
	2 1 : D	G	the local partners to
	2. Luis Pagan	Start 03.17.2014 – End 03.21.2014	incorporate comments made
		Eliu 05.21.2014	by USAID and align the
	3. Marty Galindo-Schmith	Start 03.17.2014 -	Acquisition and Contract
	,	End 03.21.2014	Manual with USAID's norms
			and regulations.
Improving lower	4. Marina Solano Mogollón	Start 03.23.2014	Provide leadership and
secondary education	4. Warma Solano Wogonon	End 04.12.2014	address the Projects
quality			Technical Team and align
			practice with the expected
		G 02 22 2014	results.
	5. Juan Vicente Rodríguez	Start 03.23.2014 End 04.12.2014	Provide leadership and address Teacher Training
		Eliu 04.12.2014	Programs and the support
			team during training
			sessions. Meet with M&E
			and local partners.
	6. Carmen Salazar	Start 03.23.2014	Provide technical assistance
		End 03.29.2014	and address the Active Methodology topic and the
			pedagogic approach. Provide
			pedagogic technical
			assistance so teachers can
			improve education quality
			starting from the Peru
			experience. Meet with M&E team and local partners
			team and rocal partners

8. SUCCESS STORY

Breaking the violence cycle in schools.



Reasons why youth drop-out of school

prove that security and coexistence are factors that influence youth to stay in school. "Breaking the aggression and victimization circle is very important because this is what students have to go through in schools. These are symptoms of violence and they affect students' performance", said Jorge Alberto Renderos, Principal of Oscar Arnulfo Romero School from the municipality of Zaragoza.

"6 of every 10 lower secondary

students is a victim and/or a victimizer within their school". This means that they have been victim once or on several occasions of "kicks, physical damage or cursing, constantly been beat-up or followed" or they have seen or been part disputes or fights with other students" or they have felt fear when their school is threatened". In this context, the project implements a strategy based in the improvement within the Full Time Inclusive School Approach (FTIS) boosted by the Ministry of Education. As part of this strategy, safe and inclusive environments are boosted for lower secondary students in 750 selected schools from municipalities with a high risk of violence and crime. The project provides technical assistance when incorporating active methodologies in teaching and boosts education support services to serve special needs and contribute to the inclusion and school coexistence policies. To date FUNPRES has trained more than 100 principals and teachers on topic School Harassment Prevention and have received a Creative Conflict Resolution Certificate.

During the second year of implementation, the Project has served 411 schools in groups of 96 Integrated Systems or school groups in 18 high risk municipalities. One of the municipalities that serves the Project is Zaragoza, it is located in La Libertad and has a human development index of 0.727 and it occupies position 28 among the 54 classified as the most violent in the country. It has 17 schools and the Project serves 78% of the schools who have lower secondary. "We have to fight the power that transforms the negative into the positive", "The importance of helping people change", "School harassment prevention and violence manifestations in schools includes relationships between the educational community", said Oscar Cruz, COAR assistant manager.

Discover practical techniques and recognize myself as a conflict entity has been very important, he stated. What we have learned we have not only applied in school, but also at



home with our children". "We are not psychologists, but we apply what we have learned". Our expectation is to find a way to apply this in our communities, because we would be creating a good environment in our schools", said the assistant manager.

"I did not know students were harassed and that this was considered a form of violence". "I liked the relaxation technics, we have to know ourselves to tan be able to mediate". They taught us how to identify signs when a child is suffering due to school harassment.

"Sometimes children are quite and that does not mean everything is ok", said Blanca Estela, parent of a COAR student.

"We finished by preparing a plan and we provided the information to our students. Brochures were made to publicize what we were working on, a video was made and we used the band. We now know how many children and youth have been exposed to violence or have been hurt, and in school we now have a person that will help us with these issues", they mentioned.

9. WORK PLAN TRACKING CHART

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE OF THE PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014					
OBJECTIVE 5:Institu	OBJECTIVE 5:Institutional training for FEDISAL and local partners							
R1A. FTIS given to a slower secondary studen	selection of approximate 750 schools to improve ants)	academic results and increase fir	nalizing 9th grade (100, 000					
1. Integral municipal diagnostic	1.1 Technical assistance for the development of an integral municipal diagnostic that supports the analysis of the local development situation, labor and offer and the education situation.	FEDISAL	Delayed. Will begin next quarter					
	2.1 Strengthening of teacher pedagogic skills in mathematics, language and science in lower secondary, using the Active School proposal.		In process, according to what wa planned					
2. Strengthening the	2.2 Preparing fascicles for teachers using active methodologies as a complement for teacher pedagogic strengthening workshops.	FHI360 Technical Team (technical-financial advance review have not taken place	In process, according to what was planned					
MoE pedagogic proposal for lower secondary	2.3 Strengthening pedagogic skills for technicians from MoE's departmental directorships and level coordinators from IS FTIS, using the Active School proposal so they can assist IS FTIS.	yet)	In process, according to what was planned					
	2.4. Strengthening school management skills of IS FTIS according to the education quality for departmental directorship teams.	FHI 360	It has been reprogrammed for next quarter in agreement with MoE					

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE OF THE PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014
	3.1 Technical assistance to strengthen or prepare the schools, networks, IS FTIS Pedagogic Proposal		Delayed. Will begin next quarter in the 96 IS FTIS
	3.2 Technical assistance to strengthen schools, networks, IS FTIS management in function of the pedagogic proposal development	FUSALMO	Delayed. Will begin next quarter in the 96 IS FTIS
3. FTIS expansion in	3.3 Pedagogic strengthening to managements teams, teachers, articulated to MoE's guidelines	UDB	Delayed. Will begin next quarter
the first and second group of schools (419)	3.4 Technical assistance and study trip organization to learn successful experiences of education quality and safe environments in lower secondary in the United States and Colombia (Idem activity 2.3, Result 2 A, Objective 2)	FHI 360	Not planned for this quarter. In planning process
	3.5. Technical assistance to develop two studies or systematization on the development of the pedagogic proposal within the IS FTIS expansion.	FHI 360	Not planned for this quarter. In planning process
4. Develop skills for the use of technology en teachers, principals and	4.1 Technological training process development to management teams, teachers, ATP articulated to MoE guidelines	FUSALMO	Principals and teachers from 165 schools have been trained. Delays regarding the purchase of technical equipment: robotics will begin in September, technological innovation should be moved to 2014
students	4.2 Technical assistance to promote technological innovation initiatives in favor of learning in schools, networks, IS FTIS, CATT training		In process, according to what was planned

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE OF THE PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014
	4.3 Strengthening technological competencies in schools, networks and IS FTIS with technological resources and on how the portal Works		Delayed due to portal and computer equipment procurement efforts
5. Promote and develop initiatives in favor of	5.1 Technical assistance and training processes in inclusive education that strengthen the Pedagogic Proposal	FUNPRES Projects Technical	In process, according to what was planned
inclusive education	5.2 Talks with MoE central and other instances for the construction of a better application, understanding and norms regarding curricular adjustments	Team	Delayed, processes will begin with MoE
6. Develop a focused attention program to promote staying in	6.1 Vocational orientation processes connected to local reality and pertinent information for the studying continuity of 9th grade students	FEDISAL	In process, according to what was planned
school, finishing lower secondary and attending high school	6.2. Technical assistance for an early alert identification proposal to develop strategies to prevent school drop-outs in lower secondary within IS FTIS	FHI360	Not planned for this quarter. In planning process
7. Develop a communication and training strategy to share experiences and	7.1 Technical assistance to institutional strengthening of departmental directorates and MoE central to support changes in the education system	FHI 360	Not planned for this quarter. In planning process
speak about policies to improve education quality in lower secondary	7.2. Technical assistance in the preparation of a communication strategy and socialization to promote dialogue on education policies and good practices	Projects Technical Team	Not planned for this quarter. In planning process

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE OF THE PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014
	7.3 Having dialogue events that include practical implementation answers in schools, in coordination with MoE (Pedagogic encounters and departmental forums, roundtables)	Projects Technical Team FUSALMO	Not planned for this quarter. In planning process
R1B. Strengthen a le	arning safe environment program with the p municipal		nce in 750 schools in high risk
1. Coordinate with MoE to define and implement a safe environment promotion strategic plan	1.1 Participation in inter-institutional coordination spaces from MoE to promote and articulate school violence prevention initiatives	Projects Technical Team FUSALMO	In process, according to what was planned
2. Participative auto-	2.1 Coexistence training processes to management teams, teachers, ATP, parents and volunteers articulated to MoE guidelines, as well as considering the gender approach.		Delayed. Planned to begin in April 2014
diagnostic, coexistence plan and strengthening the skills of leaders in line of peace culture	2.2 Technical assistance to strengthen coexistence committees that put new energy into auto-diagnostics and the coexistence plan of the school, network, IS FTIS	FUSALMO FUNPRES	Delayed. Planned to begin in April 2014
	2.3 Youth accompaniment strategy of guiding teachers and youth workers who have been properly trained.		Not planned for this quarter. In planning process

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE OF THE PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014			
	3.1 Technical assistance for coexistence action implementation and student attention strategies imparted by the School Coexistence Committee through training processes	FUSALMO FUNPRES	Not planned for this quarter. In planning process			
	3.2 Technical Assistance to impulse the articulated and alternative youth organization , such as IS FTIS and school networks	FUGALMO	Not planned for this quarter. In planning process			
3. Implement the coexistence plan in line with "Sueño posible"	3.3 Sport technical assistance to generate skills in youth, parents and volunteer community members (future monitors)	FUSALMO	Delayed. Will begin in the month of April			
with Sucho posible	3.4 Artistic cultural process development for students, teachers and parents in charge of imparting art and culture initiatives.		Delayed. The artistic impulse purchases will be made as soon as possible			
	3.5 Technical assistance in art and culture through moving art and other based settings.	EDYTRA	Not planned for this quarter. In planning process			
	3.6 Artistic expression projection from schools, networks, IS FTIS articulated with the Coexistence Plan		Not planned for this quarter. In planning process			
4. Form an interinstitutional support group and technical assistance to generate safe environments.	4.1 Initiatives to articulate school networks or integrated systems with the Violence Prevention Municipal Committee for an effective articulation of institutional efforts for violence cases attention.	FUSALMO Projects Technical Team	Not planned for this quarter. In planning process			

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE OF THE PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014
5. Design and implement a material development strategy on violence prevention	5.1 Preparation of material brochures and others that will be validated with teacher and student groups on relevant key issues to generate a peace culture and violence prevention	FUSALMO Projects Technical Team	Not planned for this quarter. In planning process
directed to leader groups	5.2. Development, validation and printing of material regarding peace culture and coexistence linked to the curriculum and using the education portal		Not planned for this quarter. In planning process
6. Strengthen leader	6.1 Review of experiences and materials to train parents and strengthen group leaders on coexistence and peace culture in coordination with DDE	FUSALMO Projects Technical	Not planned for this quarter. In planning process
parent groups	6.2 Strengthen parent skills so they can participate in school coexistence initiatives within the Coexistence committee	Team	Not planned for this quarter. In planning process
	7.1 Recruitment of an public-private alliance expert		
7. Promote alliances with the private sector and other organizations to bring complementary resources to FTIS activities	7.2 Project promotion with the private sector to support programs and activities by using a leverage system	Projects Technical Team	Delayed. Recruitment began at the end of March 2014
	7.3 Effort and fund coordination with donors and international organizations		
	7.4 Design an Alliance strategy that assures the endowment of complementary resources to the 750 schools		Delayed. Planning phase

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE OF THE PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014				
R1C. Incentives and so	cholarships for 40% of the 100,000 students						
	1.1. Identify successful experiences, define incentive and scholarship strategies and validate them with MoE	FEDISAL	Delayed. Will begin in April				
1. Design incentive and scholarship programs	1.2. Technical assistance to identify successful experiences that will allow to define sustainable incentives and scholarships that assure access and continuity in the Education System	FHI360	Reprogrammed				
R1D. Develop a monito	ring system for program activities						
1. Develop and implement a Financial	1.1 Mechanize the Projects Monitoring System	Technical Unit, Evaluation and Monitoring	Delayed. It has been programmed with the recruited consultant				
and Technical Information System	1.2 Monitor Project indicators	Technical Unit, Evaluation and Monitoring	In process, according to what was planned				
2. Prepare mandatory USAID reports and	2.1 Production, processing, integration and analysis of data to track goals, advance report preparation and project goals	Technical Unit, Evaluation and Monitoring	In process, according to what was planned				
produce information regarding decision making in the Project	2.2 Mapping beneficiary schools/implementing headquarters	Technical Unit, Evaluation and Monitoring; Partnership Network	In process. ArcGIs training has finalized and software purchase				
Management	2.3 MoE and USAID national education indicator analysis	Technical Unit, Evaluation and Monitoring	In process.				
3. Track the projects planned goals and the evaluation processes to	3.1 Develop a tracking system regarding the quality of pedagogic processes, of coexistence and in the opportunities for youth outside the system	Technical Unit, Evaluation and Monitoring	In process. 3 DQA's have been done in 3 institutions				

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE OF THE PARTNERSHIP NETWORK	v				
assure data and information quality	3.2 Evaluate the implemented technical processes	Technical Unit, Evaluation and Monitoring	It has been programmed for next quarter when Technical Assistance for schools begins.				
	3.3 Update the M&E plan and provide data to USAID/PfG, PPR	Technical Unit, Evaluation and Monitoring	Reprogrammed				
4. Strengthen the partnership Networks skills when gathering and processing data	4.1 Strengthening the monitoring and evaluation topic to guarantee quality, consistency and opportunity of the data linked to the indicators	Technical Unit, Evaluation and Monitoring	Reprogrammed with support from UDB				
5. Conduct educational research with FEDISAL for matters of interest of MoE and the Partnership	5.1 Conduct studies and research according to topics of interest	Technical Unit, Evaluation and Monitoring	Was not planned this quarter				

OBJECTIVE 2: Increase access to education opportunities for non-schooled youth								
ACTIVITY	SUB ACTIVITIES	RESPONSIBLE FOR THE PARTNERSHIP NETWORK	Status FY2014-Q2 January- March 2014 status					
R2A. Provide assistar	nce to at least 23,150 youth outside the school system return to school and complete lower secondar		· ·					
1 Strengthen Inter- institutional management	1.1 Coordinate inter-institutional efforts with MoE national directorates, mayors, NGO's and International Agencies, Volunteers and the Technical Unit	Technical Team, AIS, EDYTRA Y FUSALMO	In process					
	2.1. Technical training development to strengthen MoE's and the partnership network technical staff (Reflected in Institutional Strengthening, Objective 5)	FEDISAL, FHI360, UDB, Technical Team	Initiated					
2 Davidan a skill	2.2 Conduct a study of alternatives to widen coverage on non-schooled based settings through a prospective study on the development of non-schooled based settings	FHI360	Was not planned this quarter					
Develop a skill strengthening	2.3. International training about active schools and youth calling in Colombia and the United		Was not planned this quarter					
program	States (Idem Objective 1, section 3.4, Result 1 A)	FHI360 and Technical Team	Was not planned this quarter					
	2.4. International training for a group of school principals and MoE personnel about work experiences in the United States with lower secondary youth and youth outside the school system (Idem Objective 1, section 3.4, Result 1 A)	FHI360 and Technical Team	Reprogrammed for June 2014					

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE FOR THE PARTNERSHIP NETWORK	Status FY2014-Q2 January- March 2014 status			
	3.1. Identifying and contacting of teenagers who have dropped-out of lower secondary and high school and are not over-aged		In process			
3. Referring youth to school to finalize 9th grade	3.2 Coordination from Objective 1 to follow-up on teenagers who have returned to the regular system	Technical Team, M&E, AIS and FUSALMO, EDYTRA	Initiated			
	3.3 Support for youth who have been inserted so then can finalize basic studies who have graduated from 9th grade or high school		In process			
4. Offshoot of youth to Non-schooled based settings to finalize) 9th grade and high school	4.1. Identification and inclusion of youth over 15 years of age for lower secondary and 18 years of age for high school who are outside the formal school system to insert them in education non-schooled based settings: Blended, accelerated, distance, night school and online.	Technical Team, AIS, EDYTRA and FUSALMO	In process			
	150 youth outside the school system in 25 s		hboring areas who have skills			
1. Planning and preparation of the	1.1. Consultancy to research productive characteristics, labor demand and work opportunities within the local economic development of 14 municipalities	Tendered consultant, Technical Team, FEDISAL	Reprogrammed			
training proposal	1.2. Participatory workshops with the Partnership Network staff (SEE objective 5 Institutional Training)	Technical Team - AIS- FUSALMO, EDYTRA	In process			
2. Promotion and youth calling	2.1. Define promotion strategy and youth calling, informing MoE central and departmental, and in support from within the Municipality and local actors	Technical Team	In process			
	2.2. Promotion strategy implementation and a youth calling	Technical Team - AIS- FUSALMO, EDYTRA	In process			

ACTIVITY	SUBACTIVITY	RESPONSIBLE FOR PARTNERSHIP NETWORK	Status January-March 2014			
3. Initial evaluation and preparation of the persons route sheet	3.1. Registration, initial interview with each person, evaluation and preparation of the route sheet		In process			
4. Life skills and Youth Extension Activities.	4.1. Life skills courses implementation and Youth Extension	AIS, FUSALMO, EDYTRA	In process			
5. Job readiness courses	5.1 Design and implementation of job readiness courses	In process				
6. Labor intermediation	6.1. Coordination with institutions that make labor intermediation efforts to develop the process together	AIS, FUSALMO, EDYTRA	Was not planned this quarter			
7. Technical assistance for entrepreneurship and preparing business plans	r entrepreneurship of entrepreneurship courses and technical assistance for the preparation of the business		Was not planned this quarter			
children in 25 selecte	ogram and innovative incentive education p d municipalities or neighboring areas, to re l and to allow a more equitable participatio	duce economic hardship that c				
1.Scholarship/incentive programs	1.1 Implementation and follow-up of the scholarship program1.2 Incentive implementation on transportation, food and job search.	AIS, FUSALMO, EDYTRA, Technical Team	Initiating pilot Was not planned this quarter			
2. Additional resource management	2.1. Management supplements with the private sector	Technical team, AIS, FUSALMO, EDYTRA	Was not planned this quarter			

OBJECTIVE 3: Purc	OBJECTIVE 3: Purchase and distribution of educational material to schools damaged by hurricane IDA								
ACTIVITY	SUB ACTIVITIES	RESPONSIBLE FOR PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014						
1. School situation diagnosis	1.1. Educational material need diagnosis in selected schools for this benefit and their relation with other aid initiatives								
	1.2. Coordination with MoE on furniture and material specifications	Technical Team							
	2.1. Preparation of the purchase plan and educational material distribution with MoE	(Administrative Unit)	Was not planned this quarter						
2. Delivery of school	2.2. Purchase of educational material								
material	2.3. Design of the training plan and then passing all information to parents for their use, taking care of educational material								
OBJECTIVE 4: Rapi	d Response Fund (attention from schools in co	ase of a natural disaster)							
ACTIVITY	SUB ACTIVITIES	RESPONSIBLE FOR PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014						
1. Prepare an Emergency Attention Plan from schools in case of a natural	1.1. Recruiting a local consultant to conduct an emergency attention study from MoE and from the local and national government (analyze opportunities, local and institutional link networks, emergency attention plan)	FEDISAL	Was not planned this quarter						
disaster	1.2. Training before the disaster								

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE FOR PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014
	1.3. Prepare an emergency attention plan for natural disasters, from schools with consultancy		
	support, that imply:		
	- Diagnosis (With expertise)		
	- Articulated intervention		
	- Psychosocial attention in emergencies		
	1.4. Validation and approval of the Emergency		
	Attention Plan by MoE for boys, girls and		
	teenagers		

OBJECTIVE 5: Institutional strengthening for FEDISAL and its local partners							
Implementation of the Institutional Strengthening Plan	Strengthening educational management skills for technical assistants who are part of the Partnership Network	FHI360	Initiated				
	Socialization of the positive youth development concept in learning oriented to trainer who represent Partnership Network organizations	FHI360	Was not planned this quarter				
	Strengthen FEDISAL's and their local partner skills for Project management financed by USAID, especially in administrative procedures such as procurement and contracting according to USAID's policies	FHI360	In progress				

ACTIVITY	SUB ACTIVITIES	RESPONSIBLE FOR PARTNERSHIP NETWORK	Status FY2014-Q2 January-March 2014
	Strengthening partnership institutions competences in financial, administrative topics and procedures detailed in FEDISAL manuals approved by USAID	FEDISAL and Projects Technical Team	In progress
	Updating and training processes of staff from the Partnership on procedures and manuals from the institutions taking as input FEDISAL manuals approved by USAID	FEDISAL and Projects Technical Team	In progress
	 Online international trainings about strengthening partnership institutions: o Approximately 7 people from the Partnership in the United States. 1 person will travel to Mexico for topic incentive and scholarship administration o 1 person will travel to Colombia for topic youth orientation and labor intermediation o 1 person will travel to Chile or the EE.UU for topic vocational orientation 	FEDISAL and Projects Technical Team	Was not planned this quarter
	Training the Partnership on skills and competencies to work as teams and in construction and synergy. Trainings	FEDISAL and Projects Technical Team	Reprogrammed
	OCA application to the main partners and a Strengthening Plan based on OCA in each partnership institution.	FEDISAL and Projects Technical Team	Reprogrammed

10. TRACKING OF INDICATORS TABLE

No.	Indicator	Disaggregation	Baseline	Baseline year	Total Target for Project	Total Target FY 2013	Results FY2013	Total Target FY 2014	Results Q1	Achieve Q1	Progress	Results Q2	Achieve Q2	Progress	Total Target FY 2015	Total Target FY 2016	Total Target FY 2017	Total Target FY 2018
(OB1)	Component 1: Sustaining improved edu	ucational outcomes for lower seconda	ary school stud	lents														
9	GR1.2 Number of teachers/educators/teaching assistants who successfully completed in service training or received intensive coaching or mentoring with USG support (PPR indicator)	Total: Traines by new Group of schools, Sex, area	0	2012	2,085	330	429	1,080	196	18%	30%	630	58%	60%	1830	1755	1005	255
	•		Total	0	330	330	429	330	196	59%		330			330			
		Group 1 (FY1,2,3)	Women (55%)	0	181	181	236	181	114	58%		181			181			
			Men (45%)	0	149	149	193	149	82	42%		149			149			
			Total	0	750			750	0	0	0	300	0	0	750	750		
		Group 2 (FY2,3,4)	Women	0	413			412	0	0	0	165	0	0	412	412		
			Men	0	338			338	0	0	0	135	0	0	338	338		
			Total	0	750										750	750	750	
		Group 3 (FY3,4,5)	Women	0	413										412	412	412	
			Men	0	338										338	338	338	
		0 4/5/45 0)	Total	0	255											255	255	255
		Group 4 (FY4,5, 6)	Women	0	140											140	140	140
		Dedenousel	Men	0	115				400	400		05				115	115	115
		Pedagoycal							196	196		25						
		Safe learning							0	0		165						
		Technology/robotics							196	196		440						
11	GR.1.4 Number of administrators and officials successfully trained with USG support (PPR indicator)	Total:Groups of schools, Sex, Training area	0	2012	1,710	200	192	450	353	78%	21%	115	26%	39%	550	365	115	30
			Total	2012	165	165	165	165	165	100%	100%				0			
		Group 1 (FY1,2,3)	Women (55%)	2012	91	84	91	91	91	100%					0			
			Men (45%)	2012	74	81	74	74	74	100%					0			
			Total	2012	250			250							250	0		
		Group 2 (FY2,3,4)	Women (55%)	2012	138			138							138	0		
			Men (45%)	2012	113			112							113	0		
			Total	2012	250										250	250	0	
		Group 3 (FY3,4,5)	Women (55%) Men (45%)	2012 2012	138 113										138 113	138 113	0	
			Total	2012	85										113	85	85	0
I			Total														00	U
		Group 4 (FY4,5, 6)	Women (55%) Men (45%)	2012 2012	48 47											47 38	94 77	94 77
1		Cahaal Principals	Total	2012	750	165	165	390	165	42%	22%				500	335	85	0
		School Principals Woman (55%)	Total		413	84	91	203	91	42%	22%				275	184	47	0
		Men (45%)			338	81	74	187	74						225	151	38	0
		Vice Principals			750	0	20	25	60	240%					250	420	85	0
		MoE officials/departamentals, central	Total		209	35	7	35	128	366%					50	30	30	30
		Woman (55%)			115	19	2	19							28	17	17	17
		Men (45%)			94	16	5	16							23	14	14	14
1		01_Pedagogy	0	2012		TBD		TBD							TBD	TBD	TBD	TBD
		02_Technology	0	2012		TBD		TBD							TBD	TBD	TBD	TBD
		03-Conflict Management	0	2012		TBD		TBD							TBD	TBD	TBD	TBD
		04-Administrative	0	2012		TBD		TBD							TBD	TBD	TBD	TBD

No.	Indicator	Disaggregat	ion	Baseline	Baseline year	Total Target for Project	Total Target FY 2013	Results FY2013	Total Target FY 2014	Results Q1	Achieve	Progress	Results Q2	Achieve	Progress	Total Target FY 2015	Total Target FY 2016	Total Target FY 2017	Total Target FY 2018
									s for out of scho										
		Result 2A: Assistance	provided to at least 30	0% of out of sch	nool youth in the	25 targeted n	nunicipalitie	s to return	o formal schoolii	ng or to com	plete a low	er secondary	education dip	loma					
22	R2A.1: Number of out of school youth who return to formal schooling with USG support	Total: Modality of formal school year: drop out, gra		0	2012	23,150	99	60	2,216	90	4%	1%	1,335	64%	6%	9,260	6,945	4,630	0
			Total	0	2012	1,157	0		116	0	0	0	10			463	347	231	0
		In school/ Regular system	Men (49%)	0	2012	567	0		57							227	170	113	0
			Women (51%)	0	2012	590	0		59							236	177	118	0
			Total	0	2012	15.048	99	60	1405	90	6%	1%	1.225	94%	9%	6019	4514	3010	0
		Non-school based setting/Non	Men (49%)	0	2012	7.374	48	50	688	30	070	1 /0	1,220	3470	370	2949	2212	1475	0
		traditional schooling	. ,		2012	7,574	51	10	717							3070	2302	1535	0
		,	Women (51%)	0	-			10											
			Total	0	2012	6,945	0		695							2778	2084	1389	0
	Not completed	Men (49%)	0	2012	3,403	0		341							1361	1021	681	0	
			Women (51%)	0	2012	3,542	0		354							1417	1063	708	0
	Year :2013		Year :2013																
	Follow up: 2013	Started: Returning to formal schooling	0	2012		99													
			Drop Out	0	2012														
			Graduated	0	2012														
24	R2B1 Number of out of school youth engaged in community-based skills training programs for local labor markets	Total: Group of Municipality, \$ workreaddines		0	2012	23,150	300	300	9,260	214	2%	2%	1,335	17%	8%	6,945	2,215	2,215	2,215
			Total Enrollment	0	2012	23,150	300	350	9,260	214						9,260	6,945	2,315	2,315
			Drop Out	0	2012	10%	30	50	926							695	222	222	222
			Men (49%)	0	2012	11,344	147	80	4537	106	50%					3403	1085	1085	1085
			Women (51%)	0	2012	11,807	153	220	4723	108	50%					3542	1130	1130	1130
			Group 1: Municipality	TBD	TBD	TBD	TBD	300	TBD							TBD	TBD	TBD	TBD
			Group 2: Municipality	TBD	TBD	TBD	TBD		TBD							TBD	TBD	TBD	TBD
			Group 3: Municipality	TBD	TBD	TBD	TBD		TBD							TBD	TBD	TBD	TBD
			Group 4: Municipality	TBD	TBD	TBD	TBD		TBD	1	-					TBD	TBD	TBD	TBD
			Average age 01 Workreadiness 1	TBD	TBD	TBD	TBD	300	TBD	180						TBD	TBD	TBD	TBD
			01_workreadiness 1 02 Workreadiness 2	TBD	TBD	TBD	TBD	60	TBD	180						TBD	TBD	TBD	TBD
			03-Technology	TBD	TBD	TBD	TBD	00	TBD	34						TBD	TBD	TBD	TBD
			Labor preparation	100	100	20,835	100	300	100							100	100	100	100
1			Entreprenusship			2,315		0											

Annex 1. Training Program Participants January to March 2014

OB1. Objective 1. Sustainable improvement of quality education for lower secondary in 750 schools in high risk municipalities.

Objective and beneficiary groups	Women	Men	Total
School principals	59	41	100
Lower secondary teachers	359	232	591
Pioneer mathematics teachers - MA (already accounted)	11	14	25*
Pioneer language teachers _ MA (new)	29	10	39
Departmental Directors, Technical Advisors and other MoE Officials (5 ATP, MA –Mathematics and 9 Language)	5	10	15
Parents	0	0	0
Lower secondary students	66	56	122
	518	349	867

Objectives and beneficiary groups	Women	Men	Total
Youth outside the Education System in Program: life skills and preparation	758	855	1,613*
Youth who returned to school (To the regular system and non-schooled based settings in lower and high school)			606**
Youth in process to take the proficiency test			802**
Youth extension			
			1,613+Accumul q3 = FUSALM
Total beneficiaries	758	855	(1,000+550+6)

Total	1,243	1,184	2,368

^{*}AID data projected from January to March 2014

Table 2. School beneficiaries participating in Expansion FTIS according to municipalities January-March 2014.

MoE principals and officials							
Municipality	Topic	Women	Men	Total			
Santa Ana	Creative Conflict Response Workshop	13	5	18			
	Educational video games	2	0	2			
Chalchuapa	Creative Conflict Response Workshop	5	0	5			
Sonsonate y San	•						
Antonio del		4	7	11			
Monte	Creative Conflict Response Workshop						
Nejapa	Creative Conflict Response Workshop	8	5	13			
San Juan Opico	Creative Conflict Response Workshop	9	7	16			

^{**} Projected data, pending to confirm

Soyapango	Creative Conflict Response Workshop	10	7	17
	Educational video games	8	10	18
	Sub total	59	41	100

	Teachers			
Municipality	Торіс	Women	Men	Total
	Creative Conflict Response Workshop	26	14	40
Chalchuapa	Vocational Orientation	7	0	7
	Educational video games	8	7	15
	Creative Conflict Response Workshop	49	26	75
Santa Ana	Vocational Orientation	18	14	32
	Educational video games	8	20	28
Sonsonate y San	Inclusive Education Diploma and			
Antonio del Monte	Special Education Needs Students	22	12	34
San Antonio del	Vacational Orientation	1	4	5
Monte	Vocational Orientation	1	4	5
Sonsonate	Vocational Orientation	4	6	10
	Educational video games	11	11	22
San Juan Opico	Creative Conflict Response Workshop	19	12	31
San suan Opico	Vocational Orientation	7	6	13
Nojono	Creative Conflict Response Workshop	25	13	38
Nejapa	Vocational Orientation	3	11	14
	Inclusive Education Diploma and			
	Special Education Needs Students	14	7	21
Soyapango	Creative Conflict Response Workshop	50	14	64
	Vocational Orientation	23	9	32
	Educational video games	1	3	4
Zaragoza	Vocational Orientation	4	2	6
Sub total		300	191	491
Total general		359	232	591

Teacher inter-learning circles are developed by municipality:

Department	Municipality	N° of circles	N° of teachers	Nº of ATP
Can Calvador	Soyapango	1	6	1
San Salvador	Nejapa	1	3	1
T - T 11 1	Zaragoza	1	2	1
La Libertad	Opico	1	2	1
Sonsonate	Sonsonate – San Antonio	1	6	1
Santa Ana	Santa Ana - Chalchuapa	1	6	1
Total	8	6	25	5

Participants of the MA – APA Workshop for language specialty

Department	Municipality	-	pecialized in guage	Pedagogic technical assistants	
-		Men	Women	Men	Women
Cabañas	Ilobasco	1	2		1
C	Cojutepeque	0	0		
Cuscatlán	San Pedro Perulapán	0	2	2	
	San Vicente	0	2	1	
San Vicente	Apastepeque	2	1		
	San Sebastián	0	0		
	Opico	1	2	1	
La Libertad	Quezaltepeque	0	1	1	
	Zaragoza	1	1		
	Panchimalco	0	1		
C C -1 1	Rosario de Mora	0	1		
San Salvador	Soyapango	1	4	1	
	Nejapa	1	0		
Ahuachapán	Atiquizaya	0	0		
Cananata	Sonsonate	2	3	1	
Sonsonate	San Antonio	0	1		
Conto Ano	Santa Ana	1	3		
Santa Ana	Chalchuapa	0	5		1
TOTAL		10	29	7	2
TOTAL	17	3	39	9	

Inter-learning circles

During the workshop development we were able to organize 8 new teacher inter-learning circles according to the following criteria: social context, by IS FTIS, by municipality and by department. The organized circles are the following:

Department	Municipality	Next steps	N° of	Nº of ATP
			teachers	
Cabañas	Ilobasco	 Review of the prepared guide and adjustments according to what has been suggested Guided application with students Review of the results obtained by students Analyze achievements and limitations Programming the next meeting to prepare another guide 	3	1

Department	Municipality	Next steps	N° of teachers	Nº of ATP
Sonsonate	Sonsonate San Antonio	 Meet up with the Sonsonate team Prepare a team guide Work with students on the prepared guide Go to the next training 	6	1
San Vicente	Apastepeque San Vicente	• Carry out the 1st circle to prepare the first guide, Tuesday March 18th at ESMA during the afternoon. On this date the general schedule will be prepared.	5	1
Cuscatlán	San Pedro Perulapán	 Program dates for circles Call language teachers (2) who did not participate in the workshop, to inform them what was learned. 	2	2
San Salvador	Soyapango Rosario de mora Panchimalco Nejapa	 Meet to plan learning guides that need to be prepared. Friday March 28th, 7:30 am at Daniel Cordón Salguero School library. 	8	1
La Libertad	Zaragoza Quezaltepeque Opico	 Maintain effective communication Meet to continue with the guide on March 29th, 8:00 am Strengthen knowledge about teaching guides from our part. 	7	2
Santa Ana	Santa Ana - Chalchuapa	First encounter: Friday march 31st, at ESMA, from 7:30 a 12 noon. The objective is to prepare the first learning guides.	8	1
Total	17		39	9